Registered Number: 2690488

The Coventry and Solihull Waste Disposal Company Limited

Annual Report and Financial Statements

31 March 2020

Directors

K Starkey	
C Penson	
R Gray	(Non-executive)
P Johnson	(Non-executive)
B Hastie	(Non-executive)

Auditors
Ernst & Young LLP
No. 1 Colmore Square
Birmingham
B4 6HQ

Bankers
Lloyds Bank Plc
30 High Street
Coventry
CV1 5RA

Registered office
Waste to Energy Plant
Bar Road
Coventry
CV3 4AN

Strategic report

The directors present their Strategic report for the year ended 31 March 2020.

Review of the business

The principal activity of the Company during the year continued to be the generation of energy using waste materials as the energy source.

The Company's primary financial and non-financial key performance indicators are as follows:

	2020	*2019*	*Movement*
	£m	*£m*	*%*
Turnover	32.4	29.8	8.7
Operating profit	14.2	12.0	18.3
Profit before taxation	14.3	12.0	19.2
Shareholders' funds	23.6	22.3	5.8
Employee numbers	69	67	3.0

The increase in turnover and operating profit is primarily the result of the positive impact of the improvements in operational performance arising from the ongoing investments in the combustion control process and continual improvements to the maintenance regime, which together have allowed the processing of higher volumes of waste. In addition higher electrical export prices have been achieved this year.

The Company invested £2,862,000 (2019: £1,917,000) in tangible fixed asset additions during the year. The Company has a long term investment plan to maintain and improve operational performance and it continues to seek opportunities to ensure that future capacity remains filled and to provide financial stability.

The Company issued 1,009,899 bonus shares of £1 each from the capital redemption reserve to all existing ordinary shareholders in a ratio of 9,999 shares for every one share already held. The remaining balance of the capital redemption reserve of £13,915,101 was transferred to profit and loss account reserves in accordance with the capital reduction provisions of the Companies Act 2006.

Principal risks and uncertainties

The principal risks and uncertainties facing the Company are outlined below:

Commercial Risks

Coronavirus – the Company has implemented its pandemic business continuity plan in response to the coronavirus outbreak which could impact the business in several areas. Waste availability could be affected but UK government guidance on waste collection to local authorities asks them to prioritise municipal residual waste collection which represents the majority of the Company's waste inputs. There could be an impact on the supply of goods and services, however the UK government has designated waste disposal as an essential service so companies supplying the industry are continuing to operate and supply goods and services. Where possible the Company has also increased stocks of essential consumables and spares. It has also taken the decision to continue its programme of maintenance of the combustion units, on a reduced scope basis in the short term, to protect its ability to maintain output. The Company's operation relies on the availability of key highly trained staff to run and maintain the energy from waste plant. Staffing arrangements have been adjusted to allow greater flexibility and to reduce the risk of spreading infection amongst staff. The Company has considered the potential impact of the outbreak on liquidity, and whilst its cash position is strong it also has a committed bank facility of £2,000,000 and is eligible, subject to application and acceptance, for up to £5,000,000 of finance under the Coronavirus Business Interruption Loan Scheme (CBILS).

Strategic report (continued)

Principal risks and uncertainties (continued)

Business continuity - the Company has previously undertaken a comprehensive risk assessment programme and has put in place a business continuity plan, which is kept under review, and which assesses the level of risk that exists and the potential consequences to the Company. The plan ensures that the physical and intellectual assets, as well as the commercial performance of the business, are appropriately safeguarded.

Waste prices and availability - the Company's operating performance is impacted by the price and availability of waste. The Company manages this risk by negotiating long term contracts with customers, which take into account the future impact of inflation, and by spreading risk by taking waste from multiple customers.

Waste quality – the Company's operating performance is affected by the quality of waste that is delivered by customers. Household waste can vary significantly in terms of its content, and consequently in terms of its calorific value and ease of combustion. Environmental factors can also have an impact, with wet waste as a result of rain and snow causing major operational difficulties. The Company has managed this problem by including waste acceptance criteria into contracts with customers, by engaging with customers to improve their systems for managing waste quality and by investing in the plant to improve its ability to burn an increasingly variable waste feedstock.

Electricity prices - the Company's operating performance is impacted by the price it is able to obtain for its electrical generation, the market price for which can be very volatile. The Company manages this risk by entering into fixed period supply agreements with customers, either on a one to one basis or through a public auction.

Brexit – whilst the United Kingdom left the European Union (EU) on 31st January 2020 the ongoing transition period, which by law must end on or before 31st December 2020, continues to cause significant uncertainty. Whilst the Company trades entirely within the United Kingdom, there are still a number of ways in which the decision could affect the Company. These include the impact on the regulatory environment, which in recent years has been driven by the EU, the effect of changing access to the single European market, as some goods and services are purchased from suppliers based in the EU, and the impact of a weakening pound which will make imports more expensive. In addition the macro economic impact of the leaving the EU could have a negative impact on consumer demand for goods and therefore a reduction in waste, which could lead to a reduction in available feedstocks. The Company will continue to monitor the effects of the decision to leave the EU during the transition period and will take whatever steps are possible to mitigate any negative consequences and to take advantage of any opportunities that arise as a result of it.

Regulatory Risks

Environmental risk – the Company's operations are tightly controlled by UK and EU environmental regulations, and it operates under a permit issued by the Environment Agency. Failure to comply with the conditions of the permit could mean that the Company would have to shut down its process. To mitigate this risk the Company has personnel and systems in place to monitor its performance against the conditions of its permit. To aid the quality of its environmental performance the Company has an environmental management system which is externally audited and certified to the internationally recognised ISO14001 standard.

Health and safety risk - due to the nature of the processes it operates the Company has a significant level of health and safety risk. To mitigate this risk it employs an environment, health and safety advisor whose role is to monitor and improve performance and to promote health and safety awareness through training and the distribution of information. The Company's health and safety management system is externally audited and certified to the OHSAS18001 standard.

Strategic report (continued)

Principal risks and uncertainties (continued)

Financial Risks

Liquidity risk – the Company manages its liquidity risk by managing its cash flow requirements. Forecasts of operating performance are regularly updated, and the cash flow forecast derived from this process is used to determine the quantum and the timing of significant non trading cash flows such as capital expenditure and returns to shareholders. In addition the Company maintains a short term funding facility with its bank.

Foreign exchange risk – the Company trades predominantly in Sterling. Where it does have significant exposure to material future cash flows in overseas currencies, typically in relation to capital projects, then it will hedge this risk using forward currency contracts.

On behalf of the Board

C Penson
Director

Date:

Directors' report

The directors present the report for The Coventry and Solihull Waste Disposal Company Limited (Registered Number: 2690488) for the year ended 31 March 2020.

Results and dividends

The profit for the year after taxation amounted to £11,383,000 (2019: £9,668,000). The directors have declared an interim dividend of £10,380,000, in respect of the ordinary shares for the year ended 31 March 2020 (2019: £10,560,000) of which £171,000 (2019: £438,000) remained unpaid at the year-end.

Environment, health and safety

The Company recognises the importance of its environmental responsibilities and of complying with the Waste Incineration Directive and the conditions of its Environmental Permit. The Company monitors its impact on the environment through an accredited Environmental Management System, with emissions to land, water and atmosphere under constant surveillance. The directors can report that in the year under review, there were no significant environmental impacts.

Future developments

The Company intends, based on its long term contracts, to continue the thermal treatment of waste and the generation of electricity. The Company will continue to seek ways of maximising its revenues. The Company has assessed to impact of coronavirus on its future operations and these impacts and the mitigating actions it has taken are set out in more detail in the Strategic report on page 2.

Going concern

The Company's business activities, together with the factors likely to affect its future development, its financial position, its financial risk management objectives, and its exposures to liquidity and cash flow risk are described in the Strategic report on pages 2 to 4. The directors have considered the potential impact on the business of the coronavirus outbreak, and in particular have assessed the likelihood of it causing severe and prolonged disruption to operations.

The Directors have performed stress testing including considering the impact of being unable to operate the plant leading to reductions in revenue and increased costs through diversion of waste to landfill. They have considered the mitigating cost savings and deferrals and consider that even in the unlikely circumstances of being unable to operate the plant for one year the Company can still meet its liabilities as they fall due.

However, principally due to the measures taken to protect staffing levels, the designation of waste disposal as an essential service and the Company's strong cash position the directors do not consider that the coronavirus outbreak represents a likely threat to the Company's ability to continue as a going concern. In addition the Company has service level agreements with the shareholders until at least 2038 which guarantee that all suitable shareholder waste will be processed by the Company and the directors have not been provided with any other information or become aware of any other circumstances which exist that may cast significant doubt about the ability of the Company to continue as a going concern. On the basis of their assessment of the Company's financial position the Company's directors have a reasonable expectation that the Company will be able to continue in operational existence for the foreseeable future. Thus they continue to adopt the going concern basis of accounting in preparing the annual financial statements.

Directors

The directors who served the Company during the year were as follows:

K Starkey	
C Penson	
R Gray	(Non-executive)
P Johnson	(Non-executive)
B Hastie	(Non-executive)

Directors' report (continued)

Equal opportunities

The Company recognises that discrimination in the workplace in any form is unacceptable and in most cases unlawful. It is our policy to ensure that all job applicants and employees are treated fairly and without favour or prejudice. We are committed to applying this policy throughout all areas of employment, recruitment and selection, training, development and promotion. In all situations people will be judged solely on merit and ability.

Employee involvement

The Company endeavours to keep employees informed on matters relevant to them as employees primarily through regular meetings of the Consultative Committee and team briefings.

Financial instruments

Details of financial instruments are provided in the Strategic report on page 4.

Disclosure of information to the auditors

So far as each person who was a director at the date of approving this report is aware, there is no relevant audit information, being information needed by the auditor in connection with preparing its report, of which the auditor is unaware. Having made enquiries of fellow directors and the Company's auditor, each director has taken all the steps that he/she is obliged to take as a director in order to make himself/herself aware of any relevant audit information and to establish that the auditor is aware of that information.

Auditors

Resolutions have been passed to dispense with the need for Annual General Meetings, the laying of financial statements and the annual appointment of auditors. Ernst & Young LLP will continue to be auditors until further notice.

On behalf of the Board

C Penson
Director

Date:

Statement of directors' responsibilities

The directors are responsible for preparing the Strategic report, the Directors' report and financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law) including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'. Under Company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Independent auditors' report

to the members of The Coventry and Solihull Waste Disposal Company Limited

Opinion

We have audited the financial statements of The Coventry and Solihull Waste Disposal Company Limited for the year ended 31 March 2020 which comprise the Income Statement, the Statement of Comprehensive Income, the Statement of Changes in Equity, the Statement of Financial Position and the Statement of cash flows and the related notes 1 to 22, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the company's affairs as at 31 March 2020 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report below. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of matter – impact of coronavirus

We draw attention to note 1 of the financial statements, which describes the economic and social consequences the company is facing as a result of coronavirus which may impact upon the availability of the workforce and the energy from waste plant and therefore the company's ability to perform obligations in accordance with the contract with its main customers.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Independent auditors' report (continued)

to the members of The Coventry and Solihull Waste Disposal Company Limited

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The directors are responsible for the other information.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in this report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of the other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and directors' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of directors

As explained more fully in the directors' responsibilities statement set out on page 7, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Independent auditors' report (continued)

to the members of The Coventry and Solihull Waste Disposal Company Limited

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at https://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Helen Hemming (Senior statutory auditor)
for and on behalf of Ernst & Young LLP, Statutory Auditor
Birmingham
Date

Income statement

for the year ended 31 March 2020

	Notes	2020 £'000	2019 £'000
Turnover	2	32,419	29,783
Cost of sales		(11,975)	(11,927)
Gross profit		20,444	17,856
Distribution costs		(24)	(20)
Administrative expenses		(6,223)	(5,873)
Operating profit	3	14,197	11,963
Interest receivable	6	102	75
Other finance costs	7	(42)	(58)
Profit before taxation		14,257	11,980
Tax	8	(2,874)	(2,312)
Profit for the financial year		11,383	9,668

All results relate to continuing activities in both the current and prior year.

Statement of comprehensive income

for the year ended 31 March 2020

	Note	2020 £'000	2019 £'000
Profit for the financial year		11,383	9,668
Actuarial gain on pension scheme	18	311	486
Deferred tax relating to actuarial gain on pension scheme	8(b)	(30)	(83)
Total comprehensive income for the year		11,664	10,071

Statement of changes in equity

for the year ended 31 March 2020

	Called up share capital	*Capital redemption reserve*	*Profit and loss account*	*Total share-holders' funds*
	£'000	*£'000*	*£'000*	*£'000*
At 1 April 2018	-	14,925	7,893	22,818
Profit for the year	-	-	9,668	9,668
Actuarial gain on pension scheme	-	-	486	486
Deferred tax on actuarial gain	-	-	(83)	(83)
Dividends paid to shareholders (note 15)	-	-	(10,560)	(10,560)
At 1 April 2019	-	14,925	7,404	22,329
Profit for the year	-	-	11,383	11,383
Actuarial gain on pension scheme	-	-	311	311
Deferred tax on actuarial gain	-	-	(30)	(30)
Dividends paid to shareholders (note 15)	-	-	(10,380)	(10,380)
Issue of bonus shares (note 14)	1,010	(1,010)	-	-
Capital reduction (note 16)	-	(13,915)	13,915	-
At 31 March 2020	1,010	-	22,603	23,613

Statement of financial position

at 31 March 2020

	Notes	*2020* *£'000*	*2019* *£'000*
Fixed assets			
Intangible assets	9	37	42
Tangible assets	10	21,139	21,572
		21,176	21,614
Stocks	11	45	40
Debtors	12	3,767	5,116
Current asset investments		5,081	4,531
Cash and cash equivalents		9,899	7,701
		18,792	17,388
Creditors: amounts falling due within one year	13	(13,679)	(13,909)
Net current assets		5,113	3,479
Total assets less current liabilities		26,289	25,093
Provision for liabilities	8(e)	(1,056)	(840)
Net assets excluding pension liability		25,233	24,253
Pension liability	18	(1,620)	(1,924)
Net assets		23,613	22,329
Capital and reserves			
Called up share capital	14	1,010	-
Capital redemption reserve	16	-	14,925
Profit and loss account		22,603	7,404
Shareholders' funds		23,613	22,329

Approved on behalf of the board by

K Starkey

Director

Date:

Statement of cash flows

for the year ended 31 March 2020

	Note	*2020* *£'000*	*2019* *£'000*
Net cash inflow from operating activities	17(a)	14,001	10,734
Investing activities			
Interest received		102	75
Payments to acquire intangible fixed assets		(28)	(17)
Payments to acquire tangible fixed assets		(2,328)	(2,732)
Movements in short term deposits		(549)	(2,531)
Net cash outflow from investing activities		(2,803)	(5,205)
Financing			
Dividends paid to shareholders		(9,000)	(9,000)
Net cash outflow from financing activities		(9,000)	(9,000)
Increase/(decrease) in cash and cash equivalents		2,198	(3,471)
Cash and cash equivalents at 1 April		7,701	11,172
Cash and cash equivalents at 31 March		9,899	7,701

Notes to the financial statements

at 31 March 2020

1. Accounting policies

Basis of preparation

The financial statements of The Coventry and Solihull Waste Disposal Company Limited were approved for issue by the Directors on 6th July 2020. The financial statements have been prepared in accordance with applicable accounting standards. The financial statements are prepared in sterling which is the functional currency of the Company and rounded to the nearest £'000.

Statement of compliance

The Coventry and Solihull Waste Disposal Company Limited is a limited liability Company incorporated in England. The Registered Office is Bar Lane, Coventry CV3 4AN. The Company's financial statements have been prepared in compliance with FRS 102 as it applies to the financial statements of the Company for the year ended 31 March 2020.

Going concern

The Directors have considered the potential impact on the business of the coronavirus outbreak, and in particular have assessed the likelihood of it causing severe and prolonged disruption to operations. The Directors have performed stress testing including considering the impact of being unable to operate the plant leading to reductions in revenue and increased costs through diversion of waste to landfill. They have considered the mitigating cost savings and deferrals and consider that even in the unlikely circumstances of being unable to operate the plant for one year the Company can still meet its liabilities as they fall due. However, due principally to the measures taken to protect staffing levels, the designation of waste disposal as an essential service and the Company's strong cash position the directors do not consider that the coronavirus outbreak represents a likely threat to the Company's ability to continue as a going concern. The Company has a service level agreement with the 'A' and 'B' ordinary shareholders until 2041 which guarantees that all suitable 'A' and 'B' ordinary shareholder waste will be processed by the Company. The Company also has service level agreements with the 'C' ordinary shareholders until 2038 and 2041 which stipulate that a substantial volume of its waste will be processed by the Company. Having given consideration to its assessment of the impact of the coronavirus outbreak, the long term contracts and the Company's overall trading forecast, the directors consider that it is appropriate to prepare the financial statements on a going concern basis.

Judgements and key sources of estimation uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported for assets and liabilities as at the balance sheet date and the amounts reported for revenues and expenses during the year. Careful consideration of the impact of the coronavirus outbreak on the amounts reported for assets and liabilities has been made, although the value of any required adjustments is not material. In drawing this conclusion, the directors have considered the recoverability of debtors and any potential impairment of fixed assets. As noted below pension assets and liabilities reflect the assumptions in place at 31 March 2020. However, the nature of estimation means that actual outcomes could differ from those estimates. The following estimates had the most significant effect on amounts recognised in the financial statements.

Pensions

The Company operates two pension schemes, a defined benefit scheme and a defined contribution scheme.

For the defined benefit scheme, the service cost of providing retirement benefits to employees during the year is charged to the operating profit or loss in the year. The full cost of providing amendments to benefits in respect of past service and gains and losses arising on unanticipated settlements or curtailments are also charged to the operating profit or loss in the year. The net interest element is determined by multiplying the net defined benefit liability by the discount rate, at the start of the period taking into account any changes in the net defined benefit liability during the period as a result of contribution and benefit payments. The net interest is recognised in profit or loss as other finance revenue or cost.

Notes to the financial statements

at 31 March 2020

1. Accounting policies (continued)

The defined net benefit pension liability in the balance sheet comprises the present value of the defined benefit obligation (using a discount rate based on high quality corporate bonds), less the fair value of plan assets out of which the obligations are to be settled directly. Fair value is based on market price information and in the case of quoted securities is the published bid price. The defined benefit scheme is accounted for using methods that rely on actuarial assumptions to estimate costs and liabilities for inclusion in the financial statements. These actuarial assumptions include discount rates, assumed rates of return, salary increases and mortality rates. The deficit on the defined benefit pension scheme is reported on the balance sheet as the

For the defined contribution scheme, the amount charged to the profit and loss account in respect of pension costs is the contributions payable in the year. Differences between contributions payable in the year and contributions actually paid are shown either as accruals or prepayments in the balance sheet.

Significant accounting policies

Intangible fixed assets

Intangible assets relate to software costs which are capitalised at cost. Intangible assets are amortised on a straight line basis over their estimated useful lives up to a maximum of 20 years.

Tangible fixed assets

Tangible assets are stated at cost less accumulated depreciation and accumulated impairment losses. Such costs include costs directly attributable to making the asset capable of operating as intended.

Depreciation is provided on all tangible fixed assets, other than freehold land, at rates calculated to write off the cost, less estimated residual value based on prices prevailing at the date of acquisition of each asset evenly over its expected useful life, as follows:

Leasehold land and buildings	-	Life of asset to a maximum of 20 years
Plant and equipment	-	Life of the asset to a maximum of 25 years
Fixtures and fittings	-	3 years

Assets in the course of construction are not depreciated until they are completed and enter service within the business.

The carrying value of tangible fixed assets is reviewed for impairment in periods if events or changes in the circumstances indicate the carrying value may not be appropriate.

Revenue recognition

Revenue is recognised to the extent that the Company obtains the right to consideration in exchange for its performance and services. Revenue is measured at fair value of the consideration received, excluding discounts, rebates, VAT and other sales tax duty. Revenue arising from waste disposal activities is recognised on receipt of the waste. Revenue from electricity generation is recognised at the point of generation.

Stocks

Stocks are stated at the lower of purchase cost and net realisable value.

Cash and short term deposits/current asset investments

Cash and cash equivalents in the statement of financial position consists of cash balances and short term deposits with an original maturity date of three months or less. Short term deposits with a maturity of over three months are separately disclosed as current asset investments.

Financial instruments

The company has elected to apply the provisions of Section 11 ‘Basic Financial Instruments’ and Section 12 ‘Other Financial Instruments Issues’ of FRS 102 to all of its financial instruments.

Notes to the financial statements

at 31 March 2020

1. Accounting policies (continued)

Basic financial assets
Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

Impairment of financial assets
Financial assets, other than those held at fair value through profit and loss, are assessed for indicators of impairment at each reporting end date.

Financial assets are impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows have been affected. If an asset is impaired, the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss is recognised in profit or loss.

If there is a decrease in the impairment loss arising from an event occurring after the impairment was recognised, the impairment is reversed. The reversal is such that the current carrying amount does not exceed what the carrying amount would have been, had the impairment not previously been recognised. The impairment reversal is recognised in profit or loss.

Basic financial liabilities
Basic financial liabilities, including creditors, bank loans, loans from fellow group companies and invoice discounting advances that are classified as debt, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised. Loan arrangement fees are charged as an expense evenly over the term of the loan.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Deferred taxation

Deferred taxation is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date where transactions or events have occurred at that date that will result in an obligation to pay more, or right to pay less or to receive more, tax, with the following exception:

Deferred tax assets are recognised only to the extent that the directors consider that it is more likely than not that there will be suitable taxable profits from which the future reversal of the underlying timing differences can be deducted.

Deferred tax is measured on an undiscounted basis at the tax rates that are expected to apply in the periods in which timing differences reverse, based on tax rates and laws enacted or substantively enacted at the balance sheet date.

Operating leases

Rentals payable under operating leases are charged in the profit and loss account on a straight line basis over the lease term.

2. Turnover

Turnover, which arises wholly within the United Kingdom, is attributable to one continuing activity, the generation of energy using waste materials as the energy source.

Notes to the financial statements

at 31 March 2020

3. Operating Profit

This is stated after charging:

		2020	2019
		£'000	*£'000*
Auditors' remuneration	- audit services	33	27
	- non-audit services - taxation	7	7
		40	34
Depreciation		3,295	3,546
Amortisation		33	41
Loss on disposal of fixed assets		-	22
Operating lease rentals	- land and buildings	86	86
	- plant and machinery	35	35

4. Directors' emoluments

	2020	2019
	£'000	*£'000*
Emoluments	290	280
Pension contributions to money purchase schemes	76	59
	No.	*No.*
Members of money purchase pension schemes	2	2
In respect of the highest paid director:		
	£	£
Emoluments	136	133
Pension contributions to money purchase schemes	25	23

Notes to the financial statements

at 31 March 2020

5. Staff costs

	2020	*2019*
	£'000	*£'000*
Wages and salaries	3,092	2,970
Social security costs	338	333
Other pension costs	765	736
	4,195	4,039

Included in other pension costs are £54,000 (2019: £33,000) in respect of the defined benefit scheme, and £711,000 (2019: £703,000) in respect of the defined contribution schemes.

The average monthly number of employees during the year amounted to 69 (2019: 67). This excludes 3 non-executive directors.

6. Interest receivable and similar income

	2020	*2019*
	£'000	*£'000*
Bank interest receivable	102	75

7. Other finance costs

	2020	*2019*
	£'000	*£'000*
Net interest cost on pension scheme assets and liabilities	(42)	(58)

Notes to the financial statements

at 31 March 2020

8. Tax

(a) Tax on profit

The tax charge is made up as follows:

	2020	*2019*
	£'000	*£'000*
Current tax:		
UK corporation tax on the profits for the year	2,702	2,394
Adjustments in respect of previous periods	(14)	(4)
Total current tax	2,688	2,390
Deferred tax:		
Origination and reversal of timing differences	47	(83)
Adjustment in respect of previous periods	9	(4)
Effect of changes in tax rate	130	9
Total deferred tax	186	(78)
Tax on profit (note 8(c))	2,874	2,312

(b) Tax included in statement of other comprehensive income

Deferred tax current year charge	30	83
	30	83

(c) Factors affecting tax charge for the year

The tax assessed for the year differs from the standard rate of corporation tax in the UK of 19% (2019: 19%). The differences are explained below:

	2020	*2019*
	£'000	*£000*
Profit before taxation	14,257	11,980
Profit multiplied by standard rate of corporation tax in the UK of 19% (2019: 19%)	2,709	2,276
Effects of:		
Expenses not deductible	40	35
Adjustments from previous periods	(5)	(8)
Tax rate changes	130	9
Total tax on profit for the year (note 8(a))	2,874	2,312

Notes to the financial statements

at 31 March 2020

8. Tax (continued)

(d) Factors that may affect future tax charges

The standard rate of Corporation Tax in the UK reduced from 20% to 19% with effect from 1 April 2017. Accordingly, the company's profits for this accounting period are taxed at a standard rate of 19%. A further reduction in the corporation tax rate to 17%, effective from 1 April 2020, was substantively enacted in a prior period, so its effect is reflected in the opening deferred tax balances in these financial statements. A change to the corporation tax rate, so that it remains at 19% rather than reducing to 17% from 1 April 2020, was substantively enacted in the current period. Therefore, closing deferred tax balances are stated at 19%.

(e) Deferred tax

	2020	*2019*
	£'000	*£'000*
Pensions	308	327
Capital allowances in advance of depreciation	(1,370)	(1,172)
Other timing differences	6	5
Provision for deferred taxation	(1,056)	(840)

	£'000
Provision for deferred taxation at 1 April 2019	(840)
Adjustment in respect of prior years	(9)
Deferred tax credit to income statement for the period	(177)
Deferred tax charge in SOCI for the period	(30)
Provision for deferred taxation at 31 March 2020	(1,056)

Notes to the financial statements

at 31 March 2020

9. Intangible fixed assets

	Licence Costs £'000	*Software Costs £'000*	*Total £'000*
Cost:			
At 1 April 2019	28	249	277
Additions	-	28	28
Disposals	-	(79)	(79)
At 31 March 2020	28	198	226
Amortisation:			
At 1 April 2019	28	207	235
Provided during the year	-	33	33
Disposals	-	(79)	(79)
At 31 March 2020	28	161	189
Net book value:			
At 31 March 2020	-	37	37
At 31 March 2019	-	42	42

Notes to the financial statements

at 31 March 2020

10. Tangible fixed assets

	Land and Buildings	*Plant and Machinery*	*Fixtures and Fittings*	*Total*
	£'000	*£'000*	*£'000*	*£'000*
Cost:				
At 1 April 2019	7,777	58,616	909	67,302
Additions	713	2,123	26	2,862
Disposals	(35)	(816)	-	(851)
At 31 March 2020	8,455	59,923	935	69,313
Depreciation:				
At 1 April 2019	4,804	40,224	702	45,730
Provided during the year	358	2,856	81	3,295
Disposals	(35)	(816)	-	(851)
At 31 March 2020	5,127	42,264	783	48,174
Net book value:				
At 31 March 2020	3,328	17,659	152	21,139
At 31 March 2019	2,973	18,392	207	21,572

Tangible fixed assets include £889,000 of assets under construction (2019: £369,000).

The net book value of land and buildings comprises:

	2020	*2019*
	£'000	*£'000*
Long leasehold	3,328	2,973

11. Stocks

	2020	*2019*
	£'000	*£'000*
Raw materials	45	40

Stocks recognised as an expense in the period were £590,000 (2019: £565,000)

Notes to the financial statements

at 31 March 2020

12. Debtors

	2020	*2019*
	£'000	*£'000*
Trade debtors	3,496	3,804
Prepayments and accrued income	271	1,312
	3,767	5,116

13. Creditors: amounts falling due within one year

	2020	*2019*
	£'000	*£'000*
Trade creditors	1,781	2,607
Dividend payable	171	438
Corporation tax	1,416	1,307
Other taxation and social security	2,259	1,993
Accruals and deferred income	8,052	7,564
	13,679	13,909

14. Issued share capital

		2020		*2019*
Allotted, called up and fully paid	*No.*	*£*	*No.*	*£*
'A' Ordinary shares of £1 each	660,000	660,000	66	66
'B' Ordinary shares of £1 each	330,000	330,000	33	33
'C' Ordinary shares of £1 each	20,000	20,000	2	2
	1,010,000	1,010,000	101	101

During the year the Company issued 1,009,899 bonus shares of £1 each from the capital redemption reserve to all existing ordinary shareholders in a ratio of 9,999 shares for every one share already held.

The 'A', 'B' and 'C' Ordinary shares rank pari passu except in respect of the following:

Income

Distributable profits may be distributed to the holders of the 'A' ordinary shares and 'B' ordinary shares according to the amounts paid up. No distributions will be made to the holders of the 'C' ordinary shares.

Capital

On a return of capital on liquidation or otherwise, any balance of the assets of the Company remaining after payment of its debts, liabilities and costs of liquidation shall be distributed to the holders of the 'A' ordinary shares and 'B' ordinary shares according to the amounts paid up. No balance shall be distributed to the holders of the 'C' ordinary shares.

Notes to the financial statements

at 31 March 2020

15. Dividends

	2020	*2019*
	£'000	*£'000*
Interim dividend in specie for year settled via trade debts during the year	1,209	1,122
Interim dividend accrued	171	438
Interim dividend for year settled by cash	9,000	9,000
	10,380	10,560

The accrued interim dividend was a legally binding liability and was paid subsequent to the year end.

16. Reserves

Capital redemption reserve

This reserve recorded the nominal value of preference shares redeemed by the Company. The final preference shares were fully redeemed in the year ended 31 March 2016.

During the year the capital redemption reserve was eliminated. The Company issued 1,009,899 bonus shares of £1 each from the capital redemption reserve to all existing ordinary shareholders in a ratio of 9,999 shares for every one share already held. The remaining balance of the capital redemption reserve of £13,915,101 was transferred to profit and loss account reserves in accordance with the capital reduction provisions of the Companies Act 2006.

Notes to the financial statements

at 31 March 2020

17. Notes to the statement of cash flows

(a) Reconciliation of profit before taxation to net cash inflow from operating activities

	2020	*2019*
	£'000	*£'000*
Profit before taxation	14,257	11,980
Adjustments to reconcile profit for the year to net cash from operating activities		
Loss on disposal of fixed assets	-	22
Interest receivable	(102)	(75)
Other finance costs	42	58
Depreciation	3,295	3,546
Amortisation	33	41
Pension difference between service cost and contributions	(35)	(56)
Working capital movements		
Increase in debtors	(31)	(2,601)
Increase in stock	(5)	(22)
(Decrease)/increase in creditors	(876)	36
Taxation		
Corporation tax paid	(2,577)	(2,195)
Net cash inflow from operating activities	14,001	10,734

(b) Cash and cash equivalents

	At 31 March 2020	*At 31 March 2019*
	£'000	*£'000*
Cash at bank and in hand	817	652
Short term deposits	9,082	7,049
Cash and cash equivalents	9,899	7,701

(c) Major non-cash transactions

See note 15 for details of the dividend in specie for the year ended 31 March 2020.

Notes to the financial statements

at 31 March 2020

18. Pension commitments

The Company operates two pension schemes. Those employees with the Company at the transfer of trade on 1 April 1994 continue to be members of the defined benefit scheme. Individuals who became employees following the transfer of trade are members of the Company's defined contribution scheme.

Defined Contribution Scheme

Contributions made to the defined contribution scheme amounted to £711,000 (2019: £703,000) for the year and are charged to the profit and loss account as incurred.

Defined Benefit Scheme

Retirement benefits for employees in the defined benefit scheme are funded by contributions from the Company and employees. Payments are made to the West Midlands Pension Fund. This scheme is not available to new employees joining the Company.

The West Midlands Pension Fund is valued every three years by a professionally qualified independent actuary using the projected unit method, the rates of contribution payable being determined by the actuary. The results of the most recent valuation, relating to the Company's share of the assets in the scheme, was conducted at 31 March 2019 and has been updated by Barnett Waddingham (an independent actuary) to take account of the requirements of FRS 102 in order to assess the liabilities as at 31 March 2020. The employer expects to contribute £19,000 in the year to 31 March 2021.

The Company’s share of the assets and liabilities of the scheme at 31 March are:

	2020	*2019*
	£’000	*£’000*
Scheme assets at fair value:		
Equities	3,906	4,287
Government Bonds	797	558
Other Bonds	287	283
Property	610	663
Cash/liquidity	246	386
Other	1,015	1,232
Fair value of assets	6,861	7,409
Present value of scheme liabilities	(8,481)	(9,333)
Pension liability	(1,620)	(1,924)

Notes to the financial statements

at 31 March 2020

18. Pension commitments (continued)

The amounts recognised in the Income Statement and in the Statement of Comprehensive Income for the year are analysed as follows:

Recognised in the Income Statement:

	2020	*2019*
	£000	*£000*
Current service cost	(34)	(33)
Past service cost including curtailments	(20)	-
Administration expenses	(5)	(3)
Recognised in arriving at operating profit	(59)	(36)
Net interest on pension scheme assets and liabilities	(42)	(58)
Recognised in other finance cost	(42)	(58)
Total recognised in the Income Statement	(101)	(94)

Analysis of amount recognised in the Statement of Comprehensive Income (SOCI):

	2020	*2019*
	£000	*£000*
Return on fund assets (less than)/in excess of interest	(462)	389
Other actuarial gains on assets	94	-
Change in financial assumptions	695	(374)
Change in demographic assumptions	(216)	471
Experience gain on defined benefit obligation	200	-
Actuarial gain recognised in the SOCI	311	486

	2020	*2019*
	%	*%*
Main assumptions:		
Rate of increase of salaries	2.95	4.00
Rate of increase of pensions in payment	1.95	2.50
Discount rate	2.30	2.25
Inflation assumptions (CPI)	1.95	2.50
Duration of scheme liabilities (years)	13.00	12.00
Post retirement mortality (years):		
Current pensioners at 65 - male	21.90	20.90
Current pensioners at 65 - female	24.10	23.20
Future pensioners at 65 - male	23.80	22.60
Future pensioners at 65 female	26.00	25.00

Notes to the financial statements

at 31 March 2020

18. Pension commitments (continued)

The post-mortality assumptions allow for expected increases in longevity. The 'current' disclosures above relate to assumptions based on longevity (in years) following retirement at the balance sheet date, with 'future' being that relating to an employee retiring in twenty years' time.

Changes in the present value of the defined benefit obligations are analysed as follows:

	2020	*2019*
	£'000	*£'000*
At 1 April	(9,333)	(9,591)
Current service cost	(34)	(33)
Past service cost including curtailments	(20)	-
Interest cost	(205)	(230)
Change in financial assumptions	695	(374)
Change in demographic assumptions	(216)	471
Experience gain on defined benefit obligation	200	-
Member contributions	(7)	(6)
Benefits/transfers paid	439	430
At 31 March	(8,481)	(9,333)

Changes in the fair value of the plan assets are analysed as follows:

	2020	*2019*
	£'000	*£'000*
At 1 April	7,409	7,183
Interest on plan assets	163	172
Administration expenses	(5)	(3)
Employer contributions	94	92
Benefits/transfers paid	(439)	(430)
Returns on assets less interest	(462)	389
Other actuarial gains	94	-
Member contributions	7	6
At 31 March	6,861	7,409

19. Capital commitments

At 31 March 2020 authorised future capital commitments contracted but not provided for amounted to £498,000 (2019: £703,000).

Notes to the financial statements

at 31 March 2020

20. Other financial commitments

At 31 March 2020 the Company had future minimum rentals under non-cancellable operating leases as set out below:

	2020		*2019*	
	Land and buildings	*Other*	*Land and buildings*	*Other*
	£'000	*£'000*	*£'000*	*£'000*
Within one year	86	33	86	35
In two to five years	345	27	345	64
Over five years	5,865	-	5,951	-
	6,296	60	6,382	99

21. Related party transactions

Coventry City Council, Solihull Metropolitan Borough Council, Warwickshire County Council and Leicestershire County Council are, as shareholders in the Company, considered related parties as defined by FRS 102.33. However, Coventry City Council and Solihull Metropolitan Borough Council as local government bodies have joint control over the Company, and the Company is therefore exempt from having to disclose related party transaction with these shareholders. Related party transaction with Warwickshire County Council and Leicestershire County Council are as follows:

Under contracts negotiated with Warwickshire County Council and Leicestershire County Council, the Company received income for the processing of household and commercial waste amounting to £4,532,000 and £4,116,000 respectively (2019: £3,984,000 and £2,807,000 respectively). The net amounts receivable from Warwickshire County Council and Leicestershire County Council at the year-end were £685,000 and £747,000 respectively (2019: £831,000 and £429,000 respectively).

During the year payments to Leicestershire County Council for the provision of services amounted to £63,000 (2019: £nil). The net amount payable to Leicestershire County Council at the year-end was £8,000 (2019: £nil).

During the year the Company issued 1,009,899 bonus shares of £1 each from the capital redemption reserve to all existing ordinary shareholders in a ratio of 9,999 shares for every one share already held. Consequently Warwickshire County Council and Leicestershire County Council as 'C' ordinary shareholders received 9,999 shares each for a cash consideration of £nil (2019: £nil).

22. Post balance sheet events

The impact of the coronavirus has continued post year end and is considered to be an adjusting event. To date there has been minimal impact on the plant availability and performance. The Company is continuing to focus on the availability of essential consumables and spares and will continue to review the maintenance programme to protect its ability to maintain output. The health and safety of the workforce remains a priority and the actions taken to date to minimise risks will continue in place for the foreseeable future. Notwithstanding the actions taken by the company and the UK government to protect the delivery of essential services there remains a risk that further disruption could occur impacting on the Company's performance and profitability.